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## KNOWLEDGE ENGINEERING FOR PLANNING AND SCHEDULING: FROM PROBLEMS TO SOLVERS AND BACK

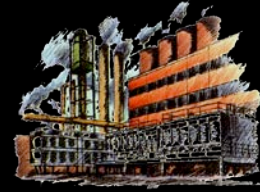
### Two worlds



- planning vs. scheduling
  - planning is about finding activities to achieve given goal
  - scheduling is about allocating known activities to limited resources and time
- generic (AI) vs. specific (OR) approaches
  - flexible techniques but bad worst-case runtime (due to search)
  - guaranteed runtime and schedule quality, but inflexible techniques
- theory vs. practice

# What you ~~can~~ <sup>will</sup> hear in factory

- “We are different...”
  - means, what you know is useless here
- “Outsiders cannot understand it, it takes a lot of time...”
  - means, you have to listen to us or to spend part of your life here
- “Methods that suite others cannot implemented here...”
  - means, your experience and knowledge are impressive, but you have to start from scratch



# Theory vs. practice

- Academy
  - the researcher's world consists of resources and their usage
    - “how can I use the resources to get max X and min Y...”
    - “how can I get, using objective metrics, a plan that for the long term, will improve the plant efficiency...”
- Factory planners
  - the planner's world consists of products and their flow
    - “how can I produce this product now, and this one and that one...”
    - “how can I satisfy Mr. X from sales and Mr. Y from the plant and the customer at the same time, without getting into new troubles...”



## Our goal



- Bring optimization technology to regular users that are not experts in optimization
- How?
  - familiar user interface
  - advanced and flexible optimization techniques
  - hidden from the user (no complex set-up)
  - full customization of produced results

## Our approach

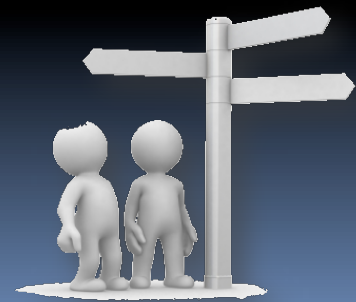


- Be close to the customer
  - use notions that factory planners are familiar with
- Translate the problem to solving formalism
  - use flexible modelling and solving approach
- Solve the problem to acceptable quality
  - combine heuristics and inference
- Allow customers to modify the solution
  - support interactive changes of solutions

CP

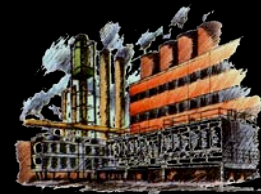
# Talk outline

- Problem description
  - production scheduling
- Problem formalisation (modelling)
  - workflows, temporal networks with alternatives
- Model verification
  - complexity and algorithm
- Problem solving
  - constraint-based scheduling
- Solution visualization
  - interactive Gantt Viewer
- System demo
  - FlowOpt project

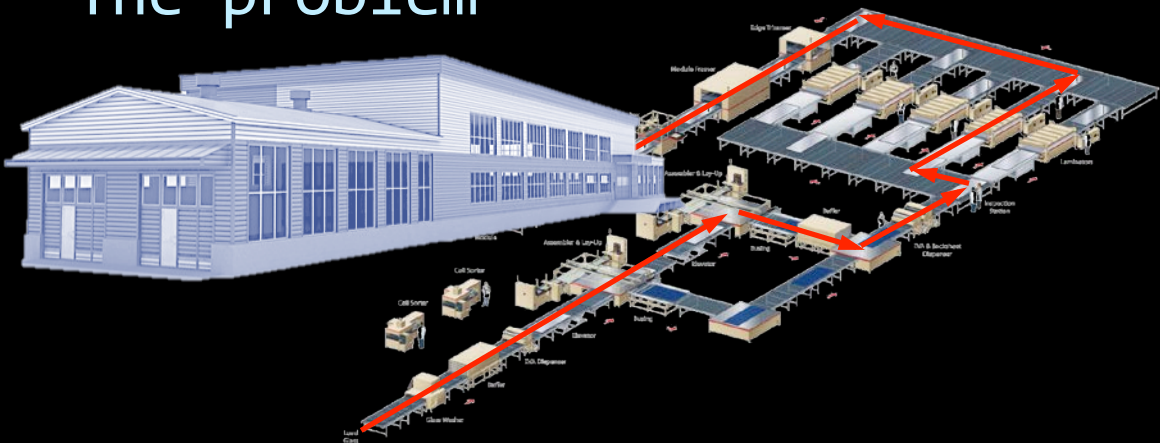


# Motivation

- help small and medium enterprises (SMEs) to optimize their production
- Why?
  - increasing competition from low wage economies
  - existing optimization practice no more feasible
  - existing tools too expensive and too rigid
- SMEs specifics
  - connected to area of origin (no move elsewhere)
  - high variety of products (no mass production)

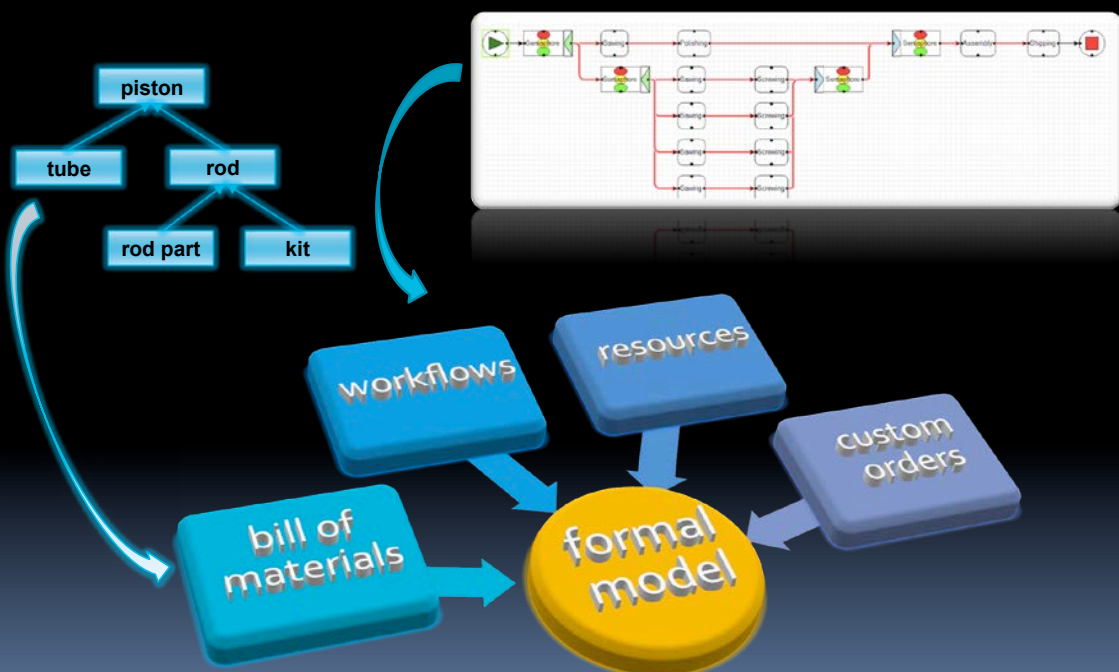


# The problem

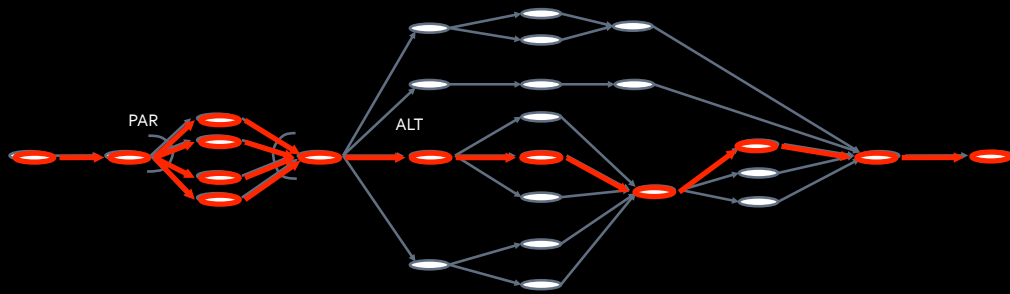


- How to formally describe (manufacturing) processes?
- How to find a production plan/schedule?
- How to present the result to the user?

# Problem formulation



# Formal model

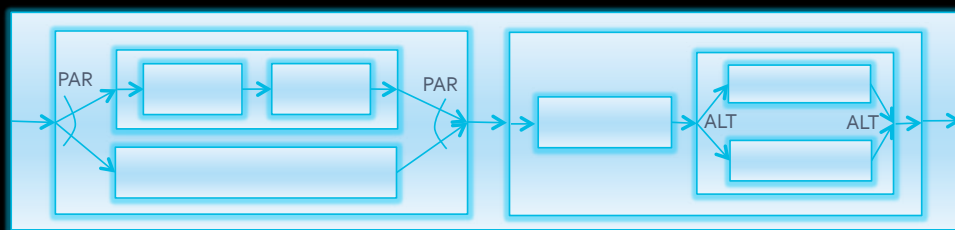


- description of workflow as a **Temporal Network with Alternatives**
- the first task is to select a valid process

The problem of selecting a problem containing given operations is **NP-complete!**

- typical workflows have a **specific structure**

# Nested workflows



- workflow is obtained by task decomposition

The problem of selecting a valid process containing given operations is tractable.

However, if we add temporal constraints then the problem becomes NP-complete again.

# Workflow Verification



- When users „draw“ workflows, they can introduce flaws.
  - flaw – some activity cannot be part of any valid process selected from the workflow
  - nested structure is flaw-free (it forces users to use „good“ design principles)
  - however extra constraints may introduce flaws (for example a cycle of activities)
- The goal of workflow verification is to detect the flaws.
- We formalize the **verification problem** as the problem whether there exists at least one valid process for each task in the nested workflow with extra constraints.

# Causal Constraints

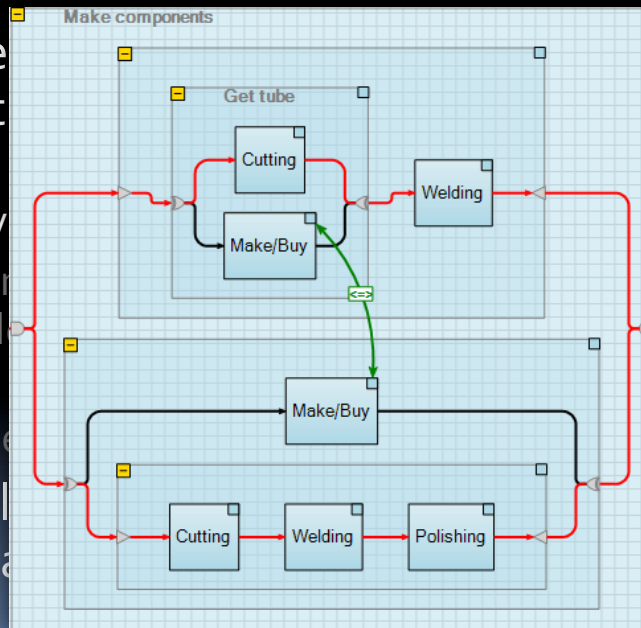
definitions

- define relations restricting appearance of activities in the process
  - $A \Rightarrow B$ : if activity A appears in the process then activity B must appear in the same process as well
  - $A \text{ xor } B$ : activities A and B cannot appear in a single process together
  - $A \Leftrightarrow B$ : both activities A and B appear in the same process
- Useful for expressing relations between alternatives from different nests.

# Causal Constraints

definitions

- define activity
- $A \Rightarrow B$
- $A \vee B$
- $A \leftrightarrow B$
- Useful alternative

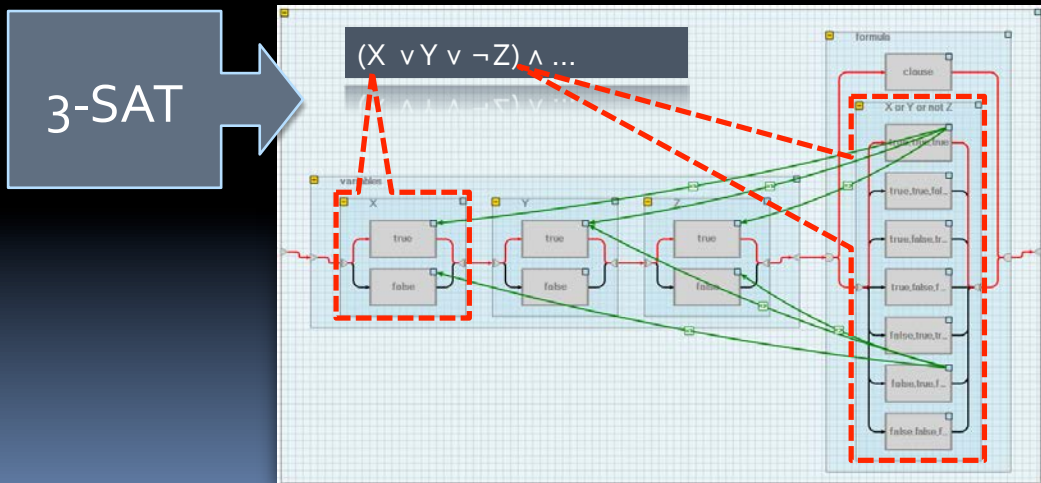


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# Implication Constraints

verification

- The problem whether there exists or not a valid process in a nested workflow with extra implication constraints is **NP-complete**.





# Precedence Constraints

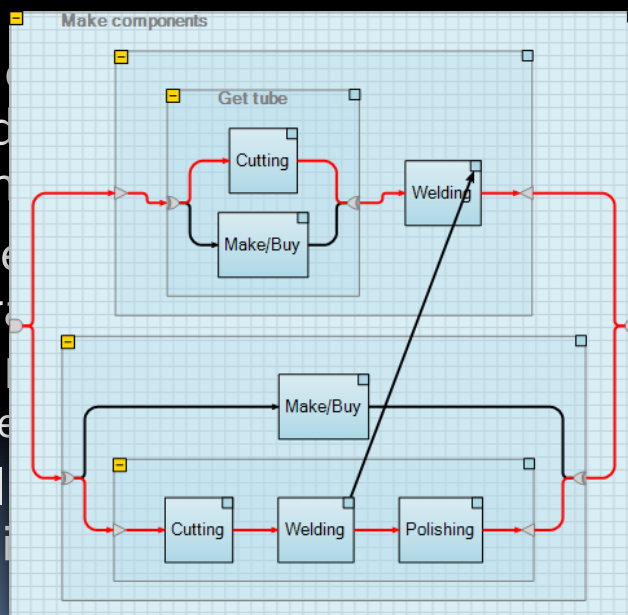
definitions

- workflow structure includes implicit precedence constraints (for example via serial decomposition)
- but users can add extra precedence constraints beyond the nested structure
  - $A \rightarrow B$ : if activities A and B appear in the same process then activity A ends before B starts
- Useful to express additional ordering of activities.

# Precedence Constraints

definitions

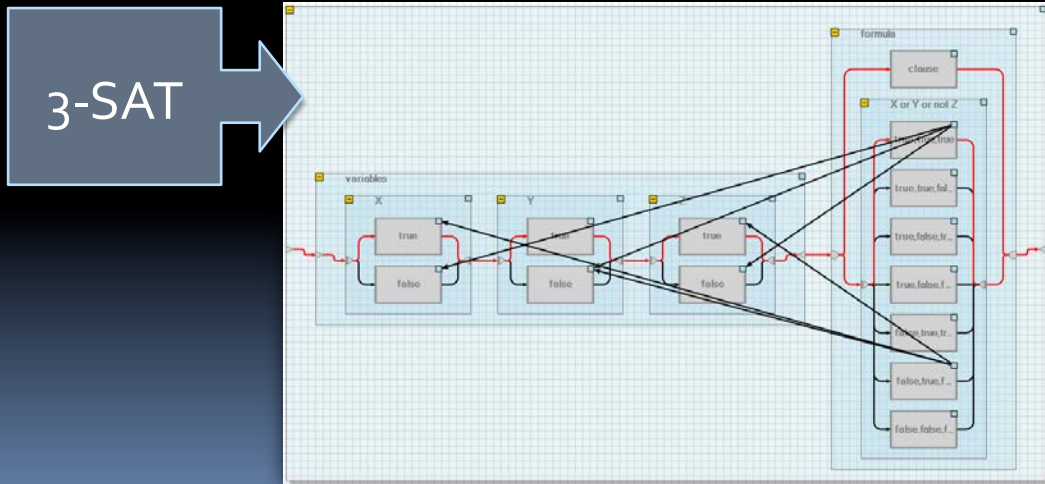
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# Precedence Constraints

verification

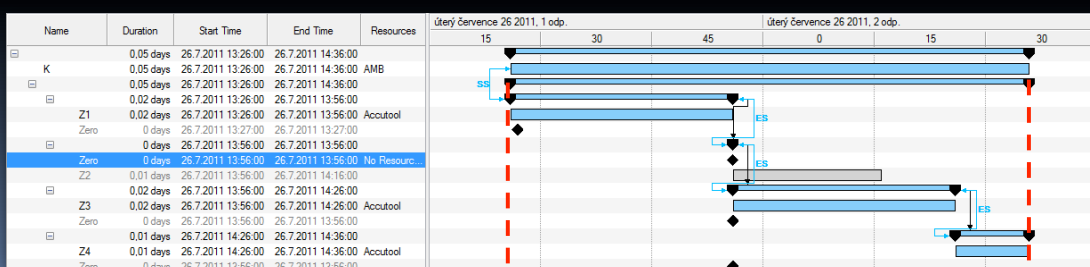
- The problem whether there exists or not a valid process in a nested workflow with extra precedence constraints is **NP-complete**.



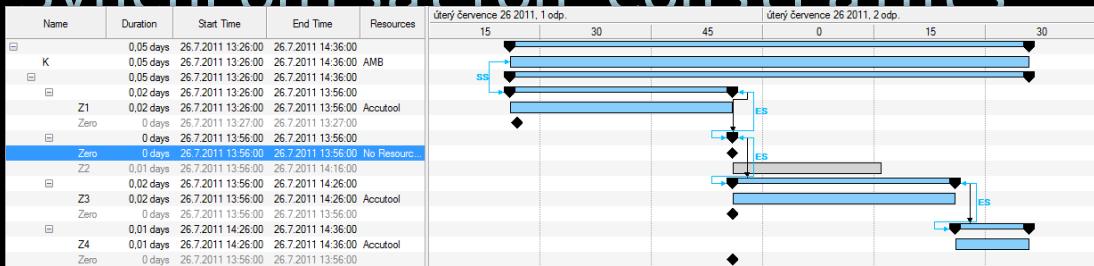
# Synchronisation Constraints

definitions

- Sometimes, users need to express stronger **temporal relations** between the activities:
  - A se B – activity A starts exactly when activity B ends
  - A ss B – activities A and B starts at the same time
  - A ee B – activities A and B end at the same time
- There are already some implicit temporal synchronisations, for example, the parent task starts when the first child task starts.

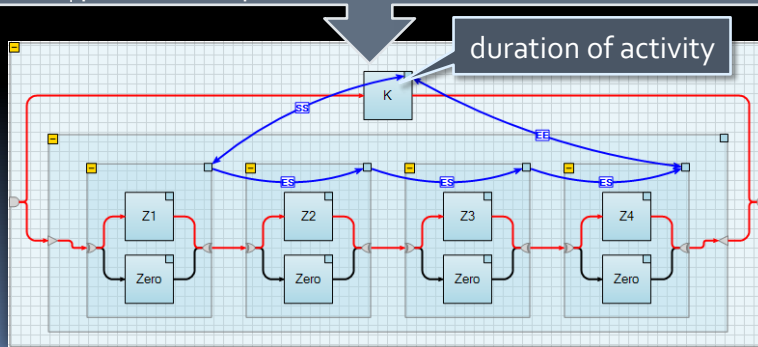


# Synchronisation Constraints



## Subset-sum problem

Given a set of positive integers  $Z_i$  and integer  $K$ , does the sum of some subset of  $\{Z_i \mid i = 1, \dots, n\}$  equal to  $K$ ?

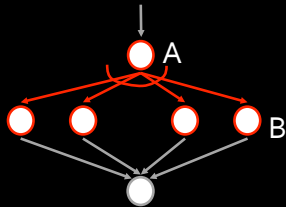


# Solving technology

- constraint satisfaction techniques
  - inference + search
- Variables
  - Boolean variables  $V_x$  to describe selection of operation
  - temporal variables  $T_x$  to describe time allocation
- Constraints
  - $V_x = \sum_{i=1, \dots, k} V_{Yi}$  process splitting
  - $V_x * V_y * (T_x + a) \leq T_y \wedge V_x * V_y * (T_y - b) \leq T_x$  temporal distance
  - $V_x * V_y * (T_x + Dur_x) \leq T_y \vee V_x * V_y * (T_y + Dur_y) \leq T_x$  unary resource

## Logical constraints

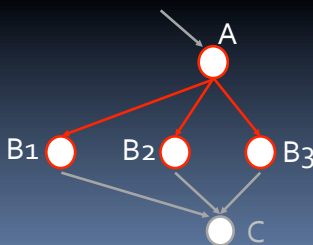
- The path selection problem can be modeled as a **constraint satisfaction problem**.



- each **node A** is annotated by  $\{0,1\}$  variable  $V_A$

- each arc  $(A,B)$  from a **parallel branching** defines the constraint

$$V_A = V_B$$



- let arc  $(A,B_1), \dots, (A,B_k)$  be all arcs from some **alternative branching**, then

$$V_A = \sum_{i=1, \dots, k} V_{B_i}$$

## Temporal constraints

- So far we assumed that an arc in the graph describes a **precedence**.
- We can annotate each arc  $(X,Y)$  by a **simple temporal constraint**  $[a,b]$  with the meaning  $a \leq Y - X \leq b$ .
  - (Nested) Temporal Network with Alternatives
- Base constraint model:
  - each **node A** is annotated by a **temporal variable**  $T_A$  with a domain  $\langle 0, \text{MaxTime} \rangle$ , where  $\text{MaxTime}$  is a constant given by the user.
  - Temporal relation  $[a,b]$  between nodes  $X$  and  $Y$  must hold if both nodes are valid!

$$V_X * V_Y * (T_X + a) \leq T_Y \wedge V_X * V_Y * (T_Y - b) \leq T_X.$$

### Notes:

- $V_X = 0 \vee V_Y = 0 \rightarrow 0 \leq T_Y \wedge 0 \leq T_X$
- $V_X = V_Y = 1 \rightarrow (T_X + a) \leq T_Y \wedge (T_Y - b) \leq T_X.$
- The above temporal constraint does not assume the type of branching!

## Resource constraints

- **standard scheduling model**

- start time variable:  $T_A$
- duration variable:  $Dur_A$



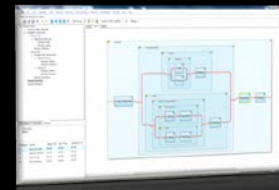
- **unary (disjunctive) resource constraints**

- two operations allocated to the same resource do not overlap in time

$$V_X * V_Y * (T_X + Dur_X) \leq T_Y \vee V_X * V_Y * (T_Y + Dur_Y) \leq T_X$$

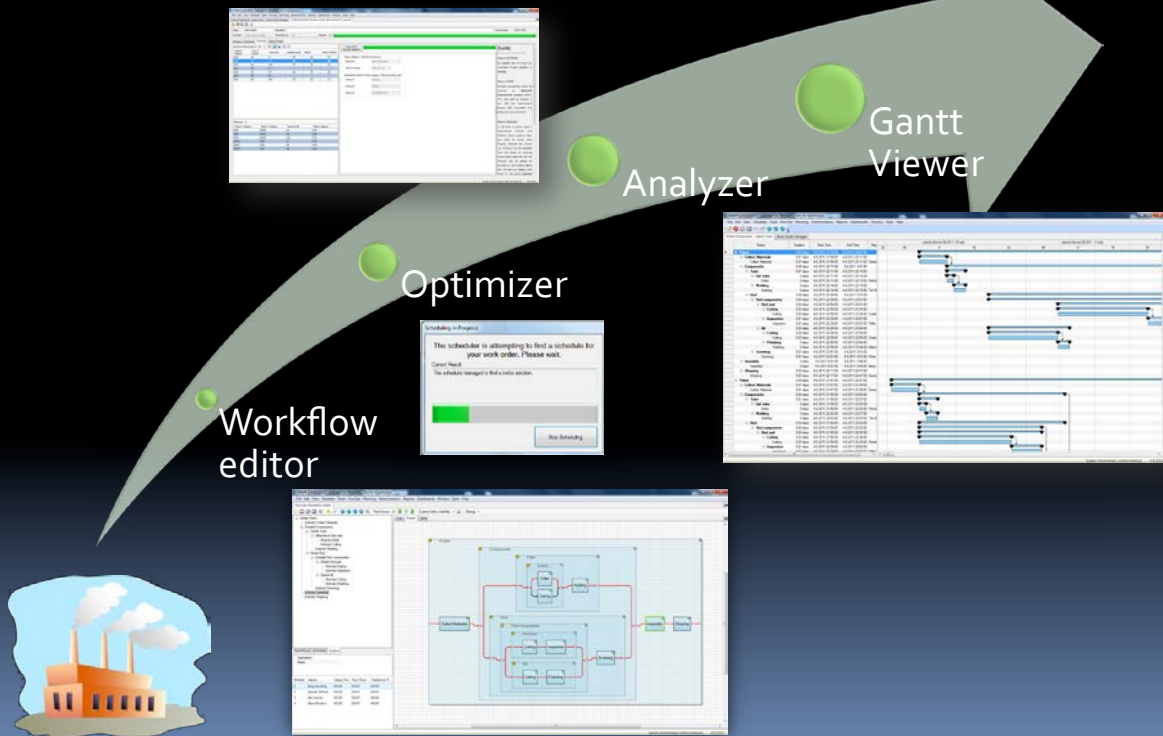
- or, we can use **existing global constraints** modeling unary resource (edge-finding, not-first/not-last, etc. inference techniques) extended to optional operations
  - (in)valid operations:  $Val_A = 1 \Leftrightarrow Dur_A > 0$

## FlowOpt system



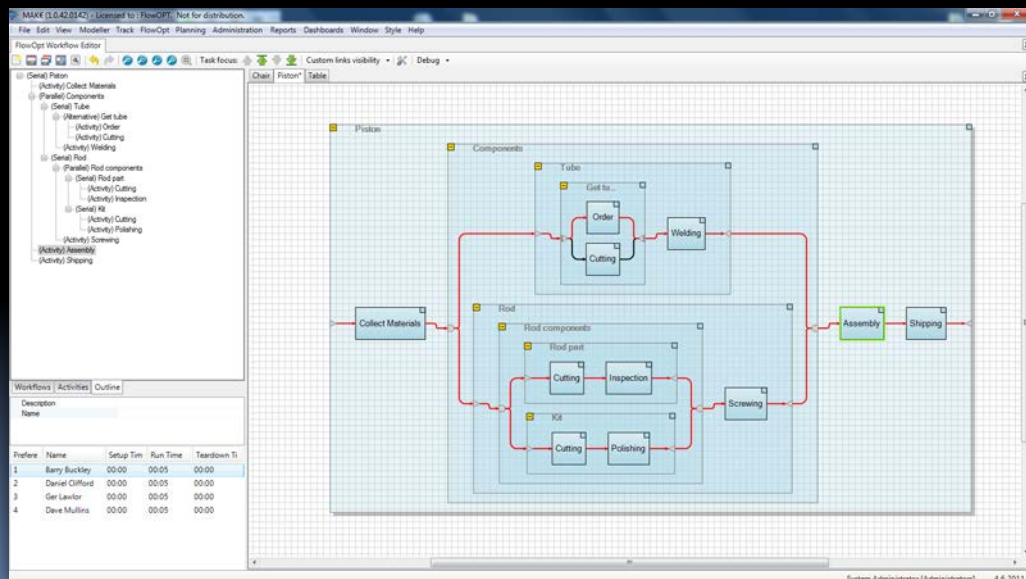
- **FlowOpt** tools build on top of enterprise optimisation system MAK€ for SMEs
  - build-to-order (engineer-to-order) production
  - on-time-in-full objective (earliness/tardiness)
- The system supports the following tasks:
  - interactive graphical design of workflows
  - creating and scheduling custom orders
  - visualisation and modification of schedules
  - schedule analysis

# FlowOpt design process



## Workflow editor

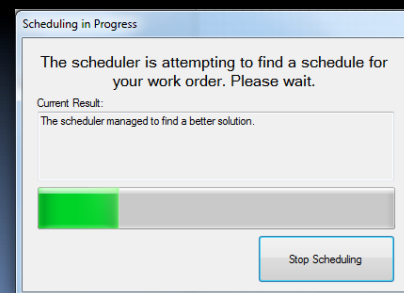
- top-down and bottom up approach to design nested workflows
- supports **extra logical** (mutual exclusion,...) and **temporal** (synchronization,...) **constraints**



# Optimiser

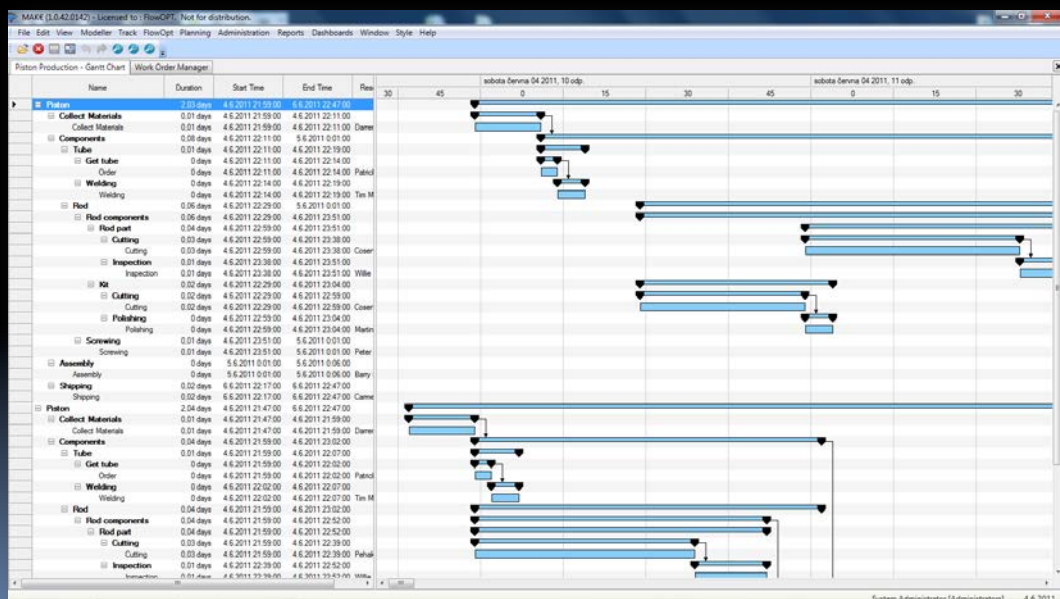
a fully automated scheduler that takes description of workflows for ordered products and generates a schedule

- implemented in ILOG CP Optimiser (OPL Studio)
- branch-and-bound optimisation (earliness and lateness costs and cost for alternatives are assumed)



# Gantt Viewer

- visualization and modification of schedules





# Analyser

- analysis of problems in schedules (late deliveries) and suggestions for enterprise improvements (buying a new resource)

The screenshot shows the MAXX software interface. The main window displays a table of improvement projects. The table has columns: Project Category, Cost of project, Real profit, Feasible project, Select, and Used in Portfolio. Below this is a 'Patterns' table with columns: Project 1 category, Project 2 category, Support profit, and Pattern category. On the right side, there is an 'EVALUATE' panel with a 'Project category' dropdown set to 'Add/remove resource', a 'Resource' dropdown set to 'New Resource', and a 'Type of change' dropdown set to 'Add new one'. Below these are buttons for 'Activate A', 'Activate B', and 'Resource'. A 'Guide' panel on the far right provides instructions for the current phase, including 'Step 0: SETTINGS', 'Step 1: START', and 'Step 2: MANAGE'.

# Summary

- a novel formal model of workflows with a nested structure and alternatives
- automated verification of workflows
- theoretical complexity of the problems
- automated generation of the scheduling model
- generic optimization techniques for generating production plans/schedules
- visualization and schedule repair





# Future?

- automated design of workflows
- extraction of scheduling rules
- dynamic re-scheduling
- improved analysis of schedules
- stronger integration of analysis and optimization
- ....



## KNOWLEDGE ENGINEERING FOR PLANNING AND SCHEDULING: FROM PROBLEMS TO SOLVERS AND BACK

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